

<b>Title:</b>	Annual CMB Report
<b>Author(s):</b>	Simon Newell, Head of Partnerships & External Relations, Brighton & Hove Connected
<b>Purpose</b>	To inform BHC members of some of the work that has been achieved through the CMB over 2014
<b>Who is involved?</b>	All CMB members
<b>What has happened to date?</b>	The report is an update for BHC members on projects
<b>What action is planned for the future?</b>	An annual report for 2015 will be produced in due course
<b>Other Information:</b>	None

## 1. Introduction

The paper below sets out a record of the key items that have been discussed, adopted or actioned by the City Management Board during 2014.

This record of work will inform the board in its future planning for 2015 and beyond.

## 2. Corporate Parenting Pledge

The Pledge is a set of promises that a local authority in England must make to children and young people in its care and to care leavers. It is a tool by which children and young people in and leaving care can have a direct impact on their care and can become empowered in the process.

Pinaki Ghoshal gave an overview of the Corporate Parenting Pledge and highlighted the key challenges facing children in care, including providing good accommodation and enabling them to pursue higher education (in 2013, not one young person in care went into higher education).

CMB noted the importance of tying in this work with the Children, Young People & Families Programme.

It was brought out that the Early Help Hub is in the process of being developed. It will work in a similar way to the MASH, and will be a starting point for referrals, help and guidance for many of services provided in the city.

CMB members noted that there was still work to be done around prevention with families before a child has to go into care.

It was agreed that more work was needed to engage with the universities as other areas are already doing.

It was agreed that as the MASH develops, it would be beneficial to link it in with the successful intervention work already being carried out by East Sussex Fire & Rescue Service, Brighton & Sussex University Hospitals Trust and Albion in the Community in order work better together and reduce unnecessary duplication.

It was brought out that a new Services for Children Partnership Forum was being set up, which will be where children's services can share information and good practise.

This has met twice this year, with attendance of around 70 people each time. The most recent meeting focussed on emotional and mental wellbeing of children & young people

It was agreed that this item would come back to a future CMB meeting to update members on progress.

### **3. 3Ts Redevelopment**

Matthew Kershaw of Brighton & Sussex University Hospitals stated that they had received approval from the Treasury for the outline business case for their £420million 3Ts redevelopment (3Ts = Teaching, Trauma & Tertiary care), reflecting over 10 years of work.

Most of the work being carried out will be to do with replacing more of the old buildings, with preparatory work starting in early 2015. However, it also provides the organisation with the opportunity to review the way in which services are provided.

Although the total number of jobs created by this project was unknown at the point this item came to the CMB (June 2014), Matthew Kershaw assured CMB members that this would be shared with them. A discussion was had on how some of these new jobs may provide an opportunity to provide a number of apprenticeship positions for the city.

Regular updates on progress will be provided to CMB.

### **4. Performance framework for B&H Connected**

At the CMB meeting in June 2014, members agreed to amend the current performance framework approach in order to show progress against priorities as outlined in the new Sustainable Community Strategy.

This new framework is designed to reflect the changes in public service provision, where organisations are increasingly working together to deliver shared objectives on behalf of their citizens, businesses and visitors.

Many of the areas of work are led by a combination of organisations, with the LA taking a supporting rather than a direct leadership role (though clearly retaining the community leadership role), and holding other providers to account through the CMB.

This approach reflects higher levels of integration, requiring increasingly closer working and shared accountability.

The purpose of the report on high level indicators is to provide the CMB with an overview of the progress against the main themes within the SCS:

- Economy
- Children & Young People
- Community Safety & Resilience
- Environmental Sustainability
- Health & Wellbeing

In addition, the CMB will receive progress reports on actions agreed with partnerships and theme leads against the city wide risk register.

Partner organisations will be expected to provide relevant performance information as required, demonstrating how they will contribute to improvement.

CMB will also receive the annual report from the City Tracker Survey. This will continue to be a slide presentation rather than a paper report. Again, in areas of poor performance, further detail will be available.

In December 2014, the CMB will be presented with the first round of reports from this new Partnership Performance Framework. The purpose of the item will be to provide CMB with an overview of:

- Mid-year performance as reported against the Sustainable Community Strategy themes
- An update on the city wide risk management approach adopted by CMB in February 2014
- A report on the recent City Tracker survey wave 7, carried out in September 2014

## **5. Impact of University Growth**

During the CMB meeting in February 2014, the two universities informed the group of the removal of the cap on student numbers from 2015. The CMB discussed some of the implications that could potentially have on the city, both

positive and negative. It was agreed that this subject should come back to CMB for further, more detailed discussion. As a result, it has been identified as one of the risks in the Citywide Risk Register.

The purpose of the item was to set the framework for a strategic discussion considering the benefits and risks of the expansion requirements of both of the local universities.

The paper did not consider the impact of increases in student numbers among the other institutions within the city such as language schools and further education colleges, though those institutions present similar issues.

It was highlighted that university growth would have a large impact on the current make-up of communities, along with political implications. There are also potential issues around students not paying council tax and huge pressures on housing supply.

The University of Brighton and the University of Sussex outlined some of the major changes and developments being made by both of the city universities, including the £1 billion brought into the economy (combined), as well as their contributions to City Deal and as a large employer. It was brought out it is important to demonstrate how the schools and the general public can benefit from the universities influence in raising aspirations in the city. The CMB agreed that it would be useful to create and promote a more detailed narrative concerning the positive impacts of both the universities. It is important to understand that the universities should not be perceived as a problem for the city, rather it is struggling with its success. It is important to make the most of the resources it provides.

It was stated that research links into primary care needed to be strengthened with the universities, particularly around preventative healthcare, self-help care and sexual health.

Shortage of housing is an issue that needs to be addressed, but there are still opportunities available. It was recommended that the CCG be included in conversations around housing provision, particularly to discuss primary care.

It was agreed that the next meeting would have a substantive agenda item focussing on the role the Universities can have in raising children's aspirations in Brighton & Hove schools (see item 7).

## **6. LGA Peer Review & Lunch: Opportunity for Partner Feedback**

Members of Brighton & Hove City Council and Brighton & Hove Connected agreed to leave for this item. Partners were asked to feedback their views to the LGA assessors.

The LGA peer final report highlighted that the council was also seen to be demonstrating greater leadership of the city – whilst recognising that it can't and shouldn't do it all by itself. The City Management Board, comprising the

senior managerial leaders from a range of public sector bodies and chaired by the council's Chief Executive, has been revised and is seen now to be a more dynamic body that is really adding value and focusing on the right issues.

## **7. Raising Aspirations in Brighton & Hove – People and Place**

This item focussed on how Public Sector organisations can help raise aspirations, especially amongst young people and increase economic ambition, building on the City Deal, within the context of extreme pressure on public sector budgets. CMB members were asked to contribute to the discussion, focussing on their leadership role in raising aspirations and increasing economic ambition in Brighton & Hove.

The following actions from the discussions were agreed:

- We aim to replace the Secondary Schools Partnership with a new group with more focus and clarity on continuing education and wider participation. The universities felt that the Vertical Integration Partnership worked well and was also looking to expand. It was agreed to follow-up and progress this conversation and that future discussions should include governing bodies in schools to drive this forward.
- CMB members agreed that a conference should be arranged with the theme of aspirations. It should involve those who provide education services as well as local businesses.
- Building on this work to investigate the potential of drawing together the City Employment & Skills Steering Group and the Learning Partnership.

## **8. Approaches to Public Sector Budget Pressures**

The purpose of this item was to ensure a continued and common understanding among partners of the implications of reductions in public sector budgets, over the next 5 year period. The CMB agreed to explore and agree:

- Common actions and approaches to planning budget reductions and achieving cost savings across public services in the city
- Opportunities for joint approaches and actions in terms of informing and consulting stakeholders, including residents, businesses and other service providers, about priorities and how they can be achieved and delivered in the context of reducing resources.
- The development of a shared communication strategy around resourcing, service redesign and delivery
- The setting up of regular meetings of finance leads of CMB partners

## **9. Update on changes made to Integrated Offender Management Service Organisations**

Changes to Kent Surrey and Sussex Community Rehabilitation Company would be confirmed through the announcement of the preferred bidder for the company November 2014, with it taking it full position up in February 2015. This company will deliver probation services and will be engaged on a 10 year contract. The company will be held to account achieve certain levels

of performance. CMB were informed that conversations are currently being held with universities about providing further social work courses to ensure a continued supply of qualified staff.

All offenders sentenced to less than 12 months will come back into Brighton under statutory management. The voluntary sector already work with many in this group, as does the Reducing Offending Board.

The changes have provided opportunities to consider new ways of working, such as the Troubled Families work already being carried out.

## **10. Mental Health Related Crimes**

A presentation was given to CMB on mental health and policing in Brighton & Hove. It was brought out that those with mental health issues who come into contact with the police fall into two categories: those who are considered to have the potential to harm themselves and/or others, and those who aren't considered to pose such a risk. It is important to note that no referrals to mental health services are made for those who fall into the latter group.

It was agreed that a cultural change to the way in which people with mental health issues are dealt with was required, in order to achieve a reduction in holding people unnecessarily in police cells (which can often cause further difficulties). It was noted that facilities are available to help those in need, but that there is limited capacity.

Regarding the Triage pilot taking place in Eastbourne currently, it was agreed that evaluations from this would inform future projects, including in Brighton & Hove, but that as policing priorities for the two areas were quite different, a long-term, tailored sustainable system would need to be delivered differently to the pilot in Eastbourne.

The CMB discussed how those with mental health issues, particularly young people, who come into contact with the emergency services often don't have easy access to places where help can be initially recommended, e.g.: GP's .

At the last Brighton & Hove Connected meeting on 23rd September it was agreed that Sussex Police and the Clinical Commissioning Group would discuss the possibility of Sussex Police being involved in conversations around joint commissioning with the NHS on areas that have potentially large impacts on policing in the city. It was noted that governance policies may cause barriers, but it would be useful to have the discussions.

Because of these discussions, it was recommended that a member of the Office of the Sussex Police & Crime Commissioner and/or Sussex Police should attend future Health & Wellbeing Boards where possible.

## **11. Key Workstreams:**

### **12.1 Public Sector Property Group**

It was agreed at the CMB meeting on 16<sup>th</sup> April 2013 that the City Property Group (now known as the Public Sector Property Group) would be re-enlivened and given a mandate by the CMB, to take on work relating to the management of assets across the city that are held by Public Sector agencies and to encourage the best use of assets. This group would then report back to future CMB meetings. All CMB partners are encouraged to send representatives to Public Sector Property Group (PSPG).

The PSPG agreed to explore joint working with the East Sussex County Council led SPACES programme which is covering much of the same ground as the PSPG but over the county-wide area. Other meetings also included discussions on the implications of the City Plan on all of the Public Sector respective estates and what opportunities exist to work together to try and support its particular requirement to increase the number of housing units in the City.

## **12.2 Communications**

This group have had one meeting to date. This focused on how we can build awareness of cross-cutting challenges and to develop and share best practice. The Partnerships & External Relations Team have agreed to support this work during 2015.

## **12.3 Public Sector Finance Leads meetings**

These meetings followed from the recent CMB meeting where there was a discussion on how costs can be reduced for the benefit of all organisations and/or making the public sector more efficient

The main objectives of the meeting were to explore ideas and current initiatives for sharing information, resources, and/or services and exploring other joint working and cost saving opportunities with other public sector organisations and departments.

It was agreed that financial information would be shared as far as possible, with the acknowledgement of sensitivity/ confidentiality as appropriate.

The Finance Directors agreed to work with the Public Sector Property Group to ensure that financial benefits and drivers of the property group work are fully understood. Property/estates map to be provided to finance leads to assist in this process.

The group agreed to look at developing a method of doing financial impact assessments on joint decisions as necessary, further explore procurement opportunities across organisations and raise awareness of joint funding opportunities, ensuring joint bids are submitted where possible/appropriate.

## **12.4 HR Leads**

The group will be a place for:

- Exchanging ideas
- Improving understanding across public sector organisations
- Sharing metrics and data
- Sharing skills profiles of staff and identifying areas where shortages might occur